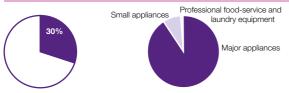
North America – growth in share of replacement appliances

The weak economic environment, cautious consumers and low activity in the housing-construction sector resulted in continued low sales of household appliances in North America in 2011. Electrolux was able to defend its position in the region.

Share of Group sales 2011





North America is a mature market with high penetration in most product categories. The average living space of households is above that of other regions, which means space is available for both many and large household appliances. A high degree of product penetration combined with relatively low population growth has resulted in replacement products dominating the market. Due to the turbulent economic climate, this trend has been amplified in recent years. Replacement appliances accounted for a major share of total sales in the market 2011. A total of 37 million appliances were sold in 2011, which is on a par with 1998 volumes and represents a decline of 23% compared with the peak year of 2006.

A consolidated market

The market in North America is more uniform than most markets, which has led to a relatively high level of consolidation among producers and retailers. The three largest manufacturers of appliances in the US account for a major part of the market and about 70% of appliances are sold via the four major retailers Sears, Lowe's, Home Depot and Best Buy. The four largest manufacturers of vacuum cleaners represent over 50% of the market. Vacuum cleaners are

sold mainly through supermarkets, discount stores and department stores, such as Wal-Mart, Target and Sears. The degree of consolidation is also high among manufacturers and retailers of food-service and laundry equipment.

The Group's position

Electrolux commands a strong position in appliances and vacuum cleaners in the US and Canada. The Group's appliances are mainly sold under the Frigidaire brand in the mass-market segment and vacuum cleaners under the Eureka brand. The extensive launch of innovative appliances under the Electrolux brand in 2008 and 2009 has yielded a strong position for the Group in the profitable premium segment, which Electrolux can leverage when demand rebounds.

The Group's professional kitchen business is still small but growing both in traditional segments and chains. Electrolux Professional laundry equipment is sold via a distributor with a growing share of sales under the Electrolux brand beside the traditional Wascomat brand.

Fast-growing product categories

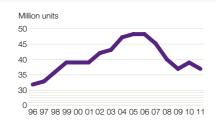
The share of discretionary sales and purchases made in connection with new housing has drastically declined in recent years as a result of heightened economic uncertainty. A possible recovery in the new-housing sector will result in a rise in demand for primarily cookers and ovens. Electrolux has a competitive offering in the segment and healthy relationships with leading retailers and kitchen manufacturers in the region. In 2011, the Group launched its first range of small appliances for US households, including coffee-makers, toaster ovens, toasters, slow cookers and irons. This product category demonstrated a high rate of growth.

Net sales in North America

40,000 30.000 20.000 10.000

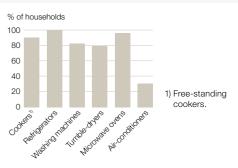
Net sales in North America have been impacted by the slowdown in market demand

Shipments of core appliances in North America



A total of approximately 37 million core appliances were sold in North America in 2011, which corresponds to a decline of 4% compared to 2010.

Product penetration



Source: Electrolux estimates



Electrolux FRIGIDAIRE eureka/

Professional brand



Vacuum cleaner Airspeed

The Eureka Airspeed upright vacuum cleaner has become the largest and most important upright platform for the Group in North America. Using a modular approach, several versions adapted to different consumer needs have been introduced since 2010.

Quick facts North America 2010

Population: 343 million Average number of persons per household: 2.6

Urban population: $82\,\%$

Significant market: USA

GDP per capita 2010: USD 47,200 GDP growth 2010: 3.0 %

Sources: World Bank and Electrolux estimates.

Electrolux market shares 21% major appliances 14% floor care

New products



In 2010 and 2011, new appliances under the Frigidaire brand were launched, including induction hobs, French Door Refrigerators (see image to the left), washing machines with extralarge capacity and a large number of

energy-efficient products for the kitchen and laundry room.

Air care

Air care is an important product category in North America and Electrolux offers airconditioning equipment and dehumidifiers under the Frigidaire brand.



Markets and competitors

Core appliances

- Major retailers
- Sears Lowe's
- Home Depot
- Best Buy

Major competitors

- Whirlpool
- General Electric
- LG
- Samsung

Floor care

- Major retailers
- Wal-Mart
- Target
- Sears

Professional products

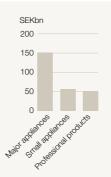
Major competitors

- ITW
- Manitowoc
- Alliance

Major competitors

- Dyson
- TTI Group (Dirt Devil, Vax and Hoover)
- Bissel

Market value



Source: Electrolux estimates

AWARD 2011 PARTNER OF THE YEAR

In the US, ENERGY STAR is used as the energy-performance rating system for household appliances. The US Environmental Protection Agency (EPA) named Electrolux the Major Appliances North America ENERGY STAR Partner of the Year in 2011.