Highlights of 2011

- Net sales increased by 1.9% in comparable currencies.
- Operating margin, excluding items affecting comparability and non-recurring costs, amounted to 3.9% (6.1).
- Price pressure and increased costs for raw materials had an adverse impact on operating income.
- Acquisitions of the appliances companies
 Olympic Group in Egypt and CTI in Chile.
- Efforts to reduce working capital have contributed to a solid balance sheet.
- The Board proposes a dividend for 2011 of SEK 6.50 (6.50) per share.
- The Board proposes a renewed AGM mandate to repurchase own shares.

Key data

SEKm, EURm, USDm, unless otherwise stated	2011	2010	2011 EURm	2011 USDm
Net sales	101,598	106,326	11,264	15,679
Operating income	3,017	5,430	334	466
Margin, %	3.0	5.1		
Income after financial items	2,780	5,306	308	429
Income for the period	2,064	3,997	229	319
Earnings per share ¹⁾ , SEK, EUR, USD	7.25	14.04	0.80	1.12
Dividend per share	6.50 ²⁾	6.50		
Average number of employees	52,916	51,544		
Net debt/equity ratio	0.31	-0.03		
Return on equity, %	10.4	20.6		
Return on net assets, %	13.7	27.8		

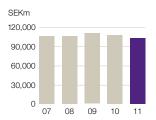
Net sales and employees

Ten largest countries	SEKm	Employees
USA	26,637	7,914
Brazil	14,633	10,755
Germany	5,474	1,740
Australia	5,285	1,606
Sweden	4,210	2,184
Italy	4,092	5,804
Canada	4,037	1,264
Switzerland	4,027	834
France	3,809	1,105
United Kingdom	2,544	404
Other	26,850	19,306
Total	101,598	52,916

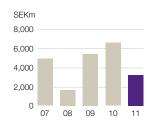
Excluding items affecting comparability				
Items affecting comparability	-138	-1,064	-15	-21
Operating income	3,155	6,494	350	487
Margin, %	3.1	6.1		
Income after financial items	2,918	6,370	324	450
Income for the period	2,148	4,739	238	331
Earnings per share ¹⁾ , SEK	7.55	16.65	0.84	1.17
Return on net assets, %	13.5	31.0		
Non-many make the standard				
Non-recurring costs in the fourth quarter of 2011	-825	_		
Operating income excluding non-recurring				
costs and items affecting comparability	3,980	6,494		
Margin, %	3.9	6.1		

¹⁾ Average number of shares 284.7 millions (284.6).

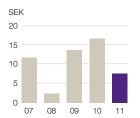
Net sales



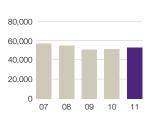
Operating income¹⁾



Earnings per share¹⁾



Number of employees²⁾



- Excluding items affecting comparability.
- 2) Average number of employees.

²⁾ Proposed by the Board of Directors.